



## APL APOLLO TUBES LTD.

## Investor Presentation

June 2018

#### Safe Harbour



*Except for the historical information contained herein, statements in this presentation and the subsequent* discussions, which include words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", seek to", "future", "objective", "goal", "likely", "project", "should", "potential", "will pursue", and similar expressions of such expressions may constitute "forward-looking statements". These forward looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, obtain regulatory approvals, our provisioning policies, technological changes, investment and business income, cash flow projections, our exposure to market risks as well as other risks. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.

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#### **APL Apollo Business Overview**





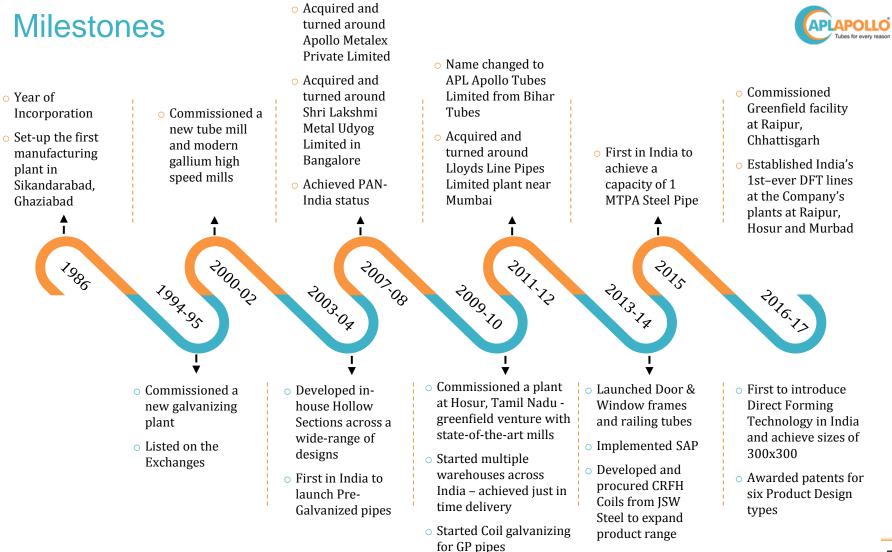
Construction & Building Material

Infrastructure

Energy & Engineering

Automobiles

Agriculture



#### India's Leading Branded Steel Tubes Manufacturer



Technology-focused Company – at the forefront of launching innovative product offerings

Catering to an array of sectors – Construction & Building Material, Infrastructure, Energy & Engineering Automobile, Agriculture, etc.

**Close-to-Demand Pan-India Presence – only player with facilities across North, South, West and East India** 

Leading the Shift from a Commodity to a Value-Added Branded product

Lowest cost producer in the country – Latest Technology | Economies of Scale | Optimally Utilizing key resources | Management expertise



MILLION MTPA STEEL PRODUCTION CAPACITY



SALES (VOL) 12 YR CAGR



**FY18 NET SALES** 



MANUFACTURING UNITS



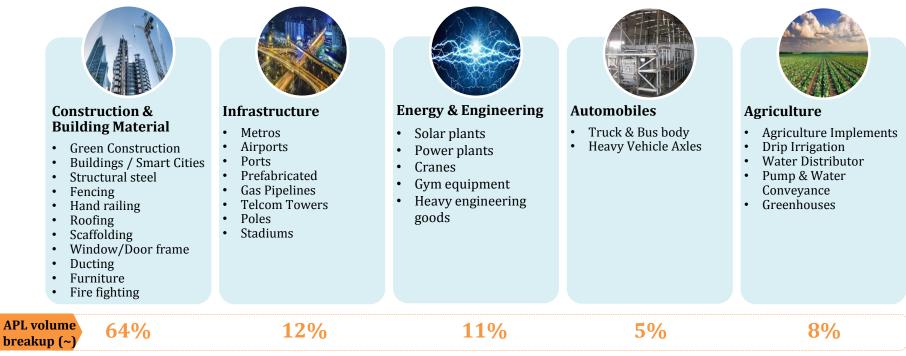
DIVERSIFIED PRODUCT PORTFOLIO



DISTRIBUTORS ACROSS INDIA

# 'One-stop shop' for steel structural products: Catering to key sectors of the Indian economy





#### Continuous focus on New Age Industry Applications across high-potential business segments

**Growth** potential Strong Government impetus, increasing purchasing power, improving lifestyle dynamics, etc provide a boost to all key sectors of the Indian economy

With enormous untapped potential across all major sectors and new age applications, APL Apollo's business model is well-positioned to capitalize on all emerging sectoral trends

#### Tapping the Building Material space





1	Structural steel
2	Fencing
3	Hand railing
4	Roofing
5	Scaffolding
6	Door frame
7	Window frame
8	Ducting
9	Furniture
10	Fire fighting

Array of products catering to multiple segments of the High Potential industry





## Infrastructural Applications





## Engineering Applications





## Automotive Applications





## Agricultural Applications

## **Industry Parameters**



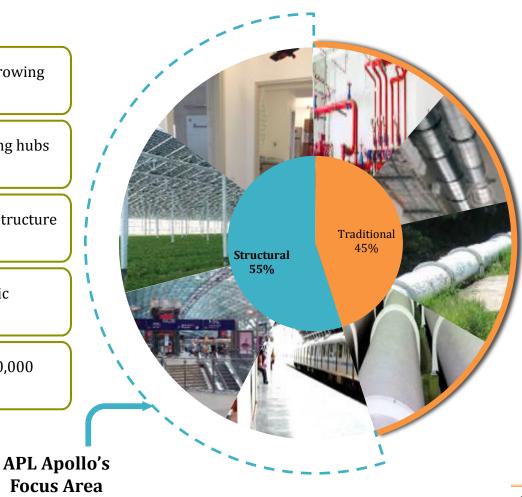
Steel pipes and tube manufacturing among the fastest growing industries across the globe

India is one of the leading ERW steel tubes manufacturing hubs in the world

Ever-increasing pent-up demand led by increased infrastructure construction, thriving automobile and refining sectors

ERW pipe industry to grow at  ${\sim}10{\text{-}}12\%$  CAGR - Domestic demand at  ${\sim}10$  million TPA\*

Domestic ERW Steel tubes market size at ~\$5 bn/Rs. 30,000 crore)



## Strong demand for Steel pipe consumption\*



	Steel consumption	Pipe Consumption	Pipe consumption as a % of steel	Per Capita Consumption	
	Mn ton	Mn ton	%	Steel Kg	Pipe Kg
Global	1,573	156	10%	208	21
China	800	80	10%	568	57
India	105	10	10%	75	6
Rest of the World	673	68	10%	140	14

- Steel pipe consumption is directly linked to the country's GDP growth
- Steel demand expected to grow at ~6-8% through FY21
  - Pipe demand will form ~10-12% of the total steel demand, thereby providing a huge opportunity for steel pipe consumption

#### **Growth Drivers**





Construction & Building Material

Infrastructure

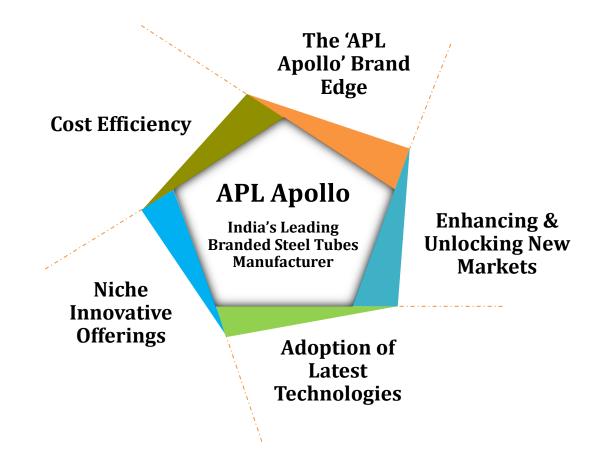
Energy & Engineering

Automobiles

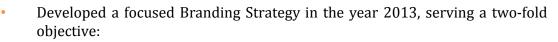
Agriculture

#### **Pillars of Growth**





# APL Apollo Brand – Leading the Shift from a Commodity to a Value-Added Branded product



- Creating awareness and visibility of the brand
- Providing consumers a first-hand feel of products
- Strength, quality and competitive pricing of products strengthening brand value
- Appointed Marketing Consultant to drive the Company's overall Branding strategy
- Targeting about 30,000 signage boards across the country for higher visibility
- Introduced innovative incentive schemes for dealers
  - Star Cruise for 4 days organized for over 1,000 dealers and distributors in Singapore and Malaysia
- Over the next few years, allocated budget of Rs. 15- 20 crore towards brand building activities



#### Strong brand awareness and widened distribution network to help diversify the 'APL Apollo' brand reach and drive higher growth

Adoption of Latest Techn

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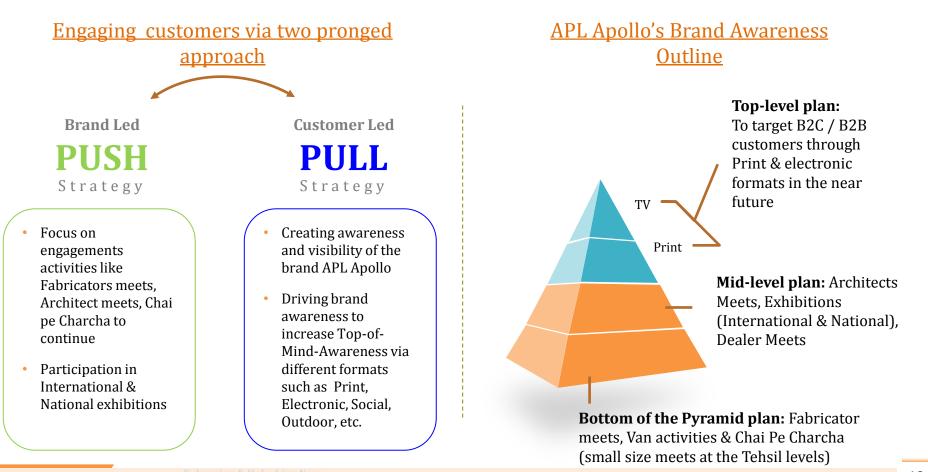
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Adoption of Latest Tech

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# Strong Focus towards Building Brand Visibility through New Product Launches





#### **Apollo Coastguard**

'Apollo Coastguard' branded products to tap growing consumption of galvanized steel tubes in the Coastal Regions



#### **Apollo Fabritech**

'Apollo Fabritech', hollow sections made with latest DFT technology results in customized sizes, great cost savings, faster deliveries and more precise finishes



#### **Apollo Agritech**

'Apollo Agritech', hollow section products to tap the buoyant agriculture segment



#### **Apollo Bheem**

'Apollo Bheem' pipes are made of special galvanized steel to provide corrosion resistance; the pipes are longlasting, even in rocky terrains



The 'APL Apollo' Brand Edge

ncing & Unlocking Nev Markets

**Adoption of Latest Technologie** 







#### International & National Participation











NO ONE CONNECTS BUSINESS THE WAY WE DO

The 'APL Apollo' Brand Edge

Markots

**Adoption of Latest Technologies** 

Niche Innovative Offering

Cost Efficiency





#### Engagement Activities

The 'APL Apollo' Brand Edge

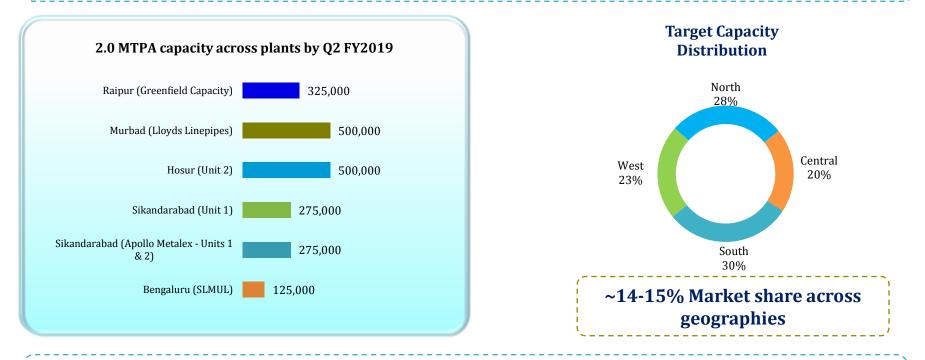
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doption of Latest Technologie

## **Expanding Manufacturing Footprint**



#### **Close-to-Demand Pan-India Footprint – localized supply to fast-track growth**



#### The only branded domestic steel tubes manufacturer with a pan-India presence – 2.0 MTPA capacity to make the Company one of the largest players in the world

The 'APL Apollo' Brand Edge

Enhancing & Unlocking New Markets

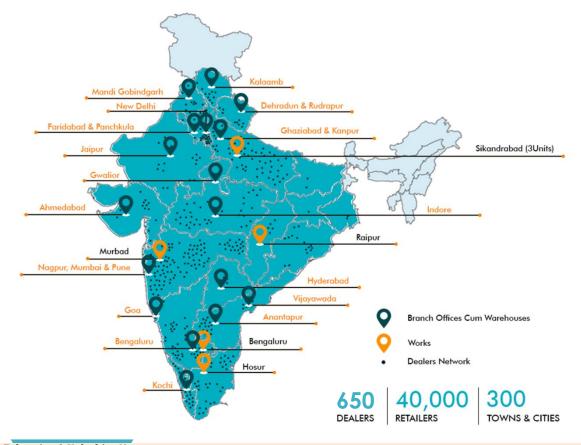
Adoption of Latest Te

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## **Enhancing Presence**



Local Market Presence aided by 3-tier Distribution and Solid Supply Chain Mechanism



The 'APL Apollo' Brand Edg

Enhancing & Unlocking New Markets

Adoption of Latest Technologies

## Unlocking Opportunities – OEMs, Exports & Untapped markets



- Tapping potential across newer areas such as Original Equipment Manufacturers (OEMs), Export Markets & Untapped markets key for driving value growth across business
- Focus on OEMs & Export Markets
  - Introduction of latest technologies, especially DFT, to unlock vast potential across OEM and Export markets
  - OEM contribution expected to increase significantly in next 2 years from the current 5%
  - High quality customized shapes and sizes of products, achieved through DFT, to help penetrate OEMs and export markets
- Strengthening Domestic Foothold
  - Targeting the underpenetrated East and Central markets through Greenfield plant in Raipur



## Capitalizing on opportunities across high potential growth areas to help accomplish long-term growth objectives

**The 'APL Apollo' Brand Edge** 

Enhancing & Unlocking New Markets

Ang New A

f Latest Technologies

'he 'APL Apollo' Brand Edge

#### Pioneer in Instituting the Latest Technology

- Leader in adopting the latest technology from around the globe
  - Introduced latest technologies High speed mills from Europe (increased speed by 5x), Strip Galvanizing lines, and the unique Rotary Sizing Mills
  - In 2016, the Company introduced the latest global
     'Direct Forming Technology' in India
- High-end R&D capabilities to help address elevated standards and ever-changing requirements of customers

Establishing latest technology to improve productivity, enable cost savings, while driving growth by expanding addressable markets

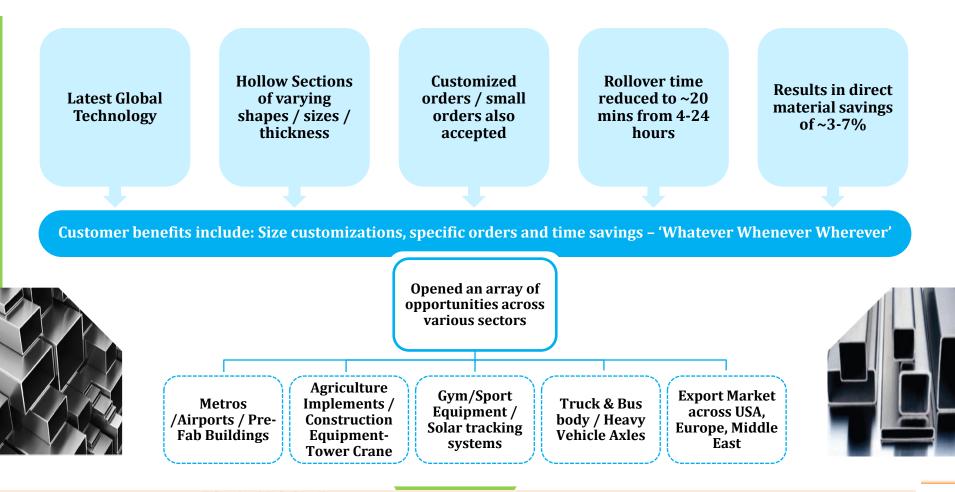


#### **Direct Forming Technology**



## **Direct Forming Technology**





The 'APL Apollo' Brand Edge

Markots

Adoption of Latest Technologies

## Path-breaking Product Offerings



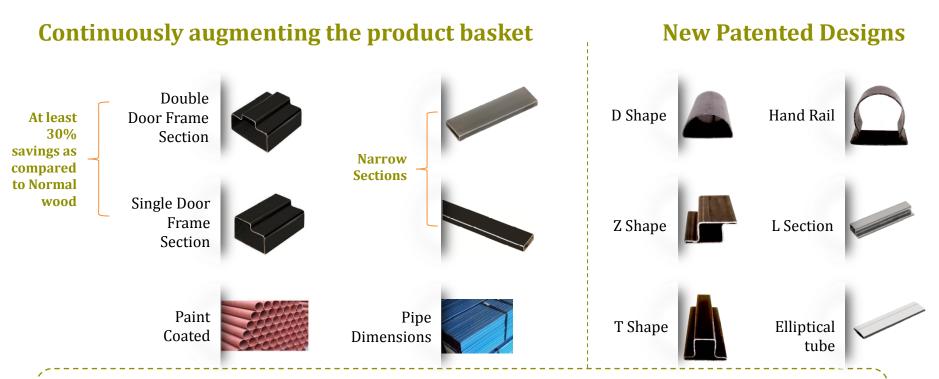
- Product portfolio at  $\sim$ 3-4x the product • basket of the closest competitor
- First to introduce .
  - Colour coated pipes in India
  - Pre-galvanized pipes in the domestic market
  - Latest global technologies such as DFT in India
- Awarded patents for never-seen-before designs for 6 products
- Adopting latest imported packaging technology to improve aesthetics of the product range

**Continuous product** innovations has expanded addressable market



## **Robust Product Offerings**





- 70% of the Company's product portfolio have limited competition
- On the back of DFT:
  - Developed over **150 new customizable sizes**
  - Total product offerings jump to **1,000+ varieties**

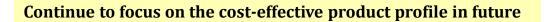
#### Lowest cost producer in India



#### Deploying cost-effective strategy across business model

Lowest cost producer in the country – endeavor to become the lowest cost producer across the globe

Higher emphasis on channel financing to improve purchasing power of dealers, while also enhancing working capital cycle



Increasing usage of renewable (solar + wind) energy to help reduce electricity and maintenance costs

Offers a very large product portfolio in low prices via retailer strength and higher volumes



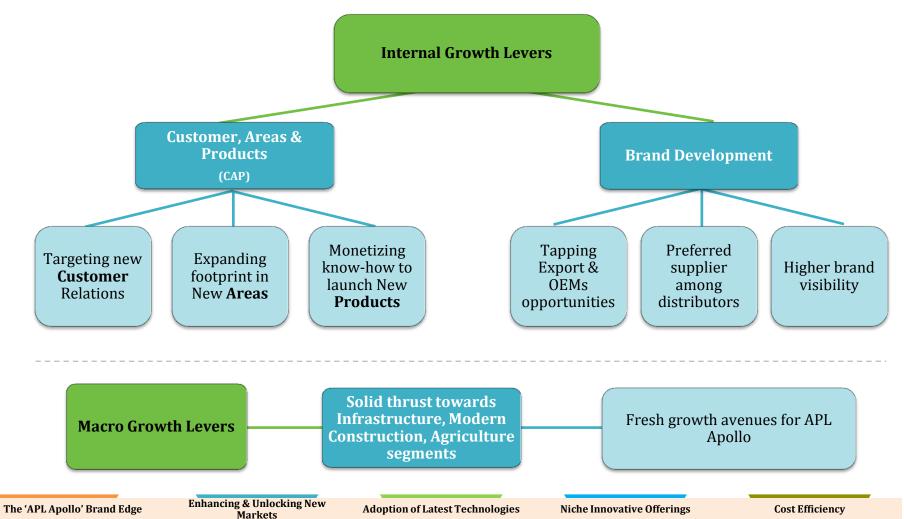
The 'APL Apollo' Brand Edge

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Adoption of Latest Technologi

### **Growth Strategy**





#### Way Forward





Construction & Building Material

Infrastructure

Energy & Engineering

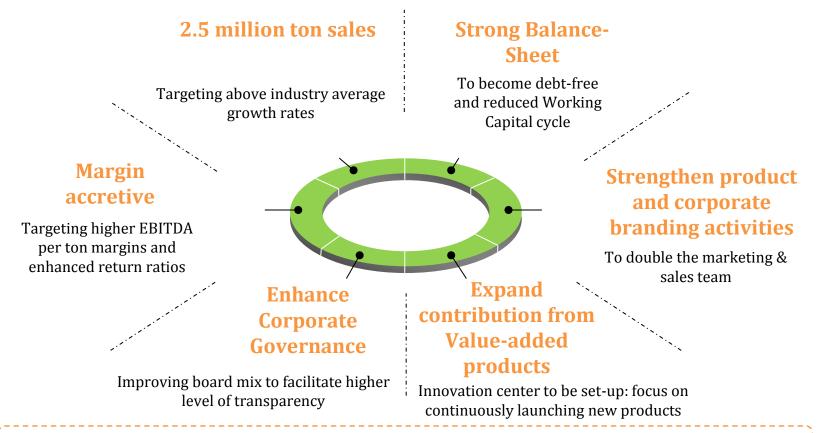
Automobiles

Agriculture





#### Well-defined strategy with tangible targets



#### To become a Global Branded Steel Tubes Company

#### **Financial Highlights**





Construction & Building Material

Infrastructure

Energy & Engineering

Automobiles

Agriculture

## **Consistently Delivering Strong Performance**

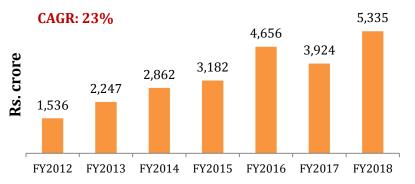


Particulars	2007	2010	2012	2015	2016	2017	2018	CAGR
Sales* (Rs. Crore)	230	666	1, 536	3,482	4,656	3,924	5,335	33%
EBITDA (Rs. Crore)	15	66	115	186	292	339	379	34%
PAT (Rs. Crore)	7	30	49	64	101	152	160	33%
Net Worth (Rs. Crore)	16	191	299	495	568	720	837	43%
EPS (Rs.)	21	15	23	27	43	62	67	-
Ratios								
ROCE (%)	55	17	20	18	25	23	23	-
RONW (%)	33	16	18	14	19	24	20	-
Production								
Capacity MTPA	80,000	274,000	500,000	1,050,000	1,300,000	1,300,000	1,750,000	32%
Sales MTPA	59,000	165,000	294,300	682,193	893,666	931,535	1,130,305	31%
Distribution								
No of Distributors	100	150	200	375	600	600	650	-
No of Plants	2	4	5	6	6	6	7	-

Note: \*Gross sales (incl. excise duty) considered for the period FY2007 – FY2016. Net sales considered from FY2017 onwards EBITDA (incl. other income)

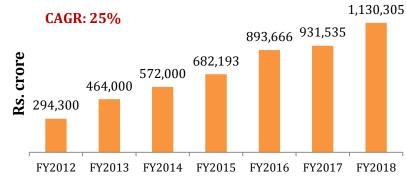
### Strong Financial Track-record

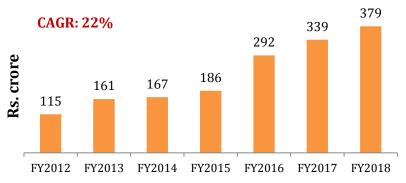




#### **Revenues**\*

Sales (MTPA)

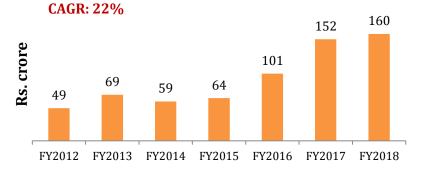




**EBITDA** 

Note: \*Gross sales (incl. excise duty) considered for the period FY2012 - FY2016. Net sales considered from FY2017 onwards EBITDA (incl. other income)

**PAT** 



### Volume Breakup

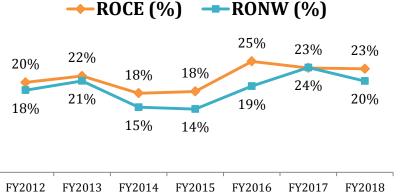


Products	Volume Contribution FY 15 (MTPA)	Volume Contribution FY 15 (%)	Volume Contribution FY 16 (MTPA)	Volume Contribution FY 16 (%)	Volume Contribution FY 17 (MTPA)	Volume Contribution FY17 (%)	Volume Contribution FY18 (MTPA)	Volume Contribution FY18 (%)
Hollow Sections	247,844	38	425,513	48	474,851	51	613,667	54
Round Pipes (Black)	169,532	26	194,031	22	150,760	16	164,100	15
Pre-galvanized Tubes (GP)	148,191	23	159,457	18	188,534	20	241,188	21
Galvanized Tubes (GI)	90,993	14	114,665	13	117,390	13	111,350	10

#### **Financial Parameters**



FY2018



FY2012

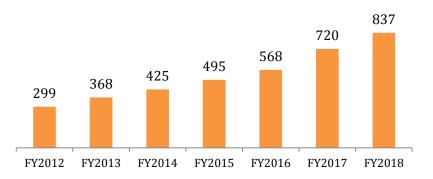
FY2013

FY2014

66 62 48 38 29 26 22

**Net Working Capital Days** 

Networth (Rs. Crore)



**Long-term Debt-Equity Ratio** 

FY2015

FY2016

FY2017



#### Conclusion





Construction & Building Material

Infrastructure

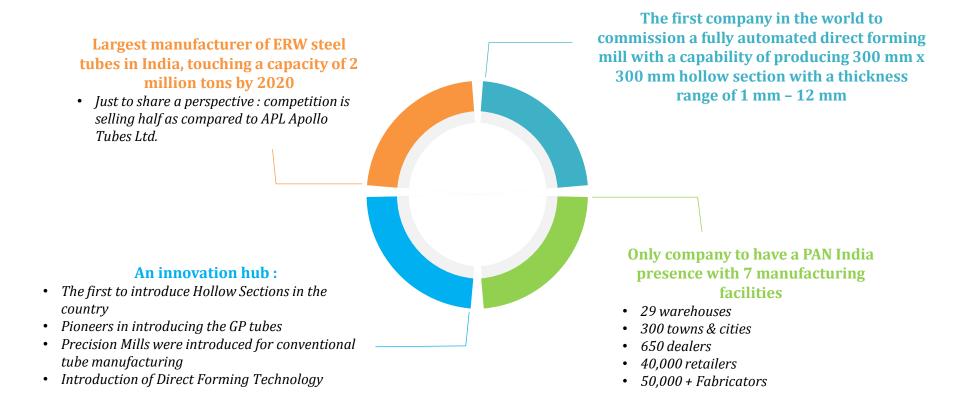
Energy & Engineering

Automobiles

Agriculture

## **Competitive Advantage**





#### Annexure





Construction & Building Material

Infrastructure

Energy & Engineering

Automobiles

Agriculture

### Safety and Environment



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#### Building A Sustainable World Through Efficient Energy Consumption and Optimum Utilization of Natural Resources

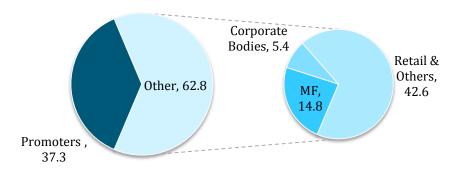
SOLAR POWER	<ul> <li>Company targets to equip all the units and buildings of APL Apollo with rooftop solar panels</li> <li>Usage of solar power will help reduce energy loss, electricity bills and maintenance costs due to minimum breakdowns</li> </ul>	
WIND ENERGY	• Entered into the arrangements with Clover energy to utilize energy generated from windmills for its business operations	
COIL STACKING SYSTEM	<ul> <li>Coil stacking system to enhance safety guidelines and flexibility of operations</li> </ul>	
Pollution Control	<ul> <li>Company focuses on maintaining a clean and green environment in and around its plants</li> <li>Effluent treatment plants (ETP) have been installed across all the units for the prevention of water pollution</li> </ul>	

## **Key Market Statistics**



Key Market Statistics	As on May 25, 2018
BSE/NSE Ticker	533758 / APLAPOLLO
Industry	Building Materials / Infrastructure
CMP (Rs.)	1,876.1
Market Cap (Rs. Crore)	4,451.8
Number of outstanding shares (Crore)	2.37
Face Value	10.00
52-week High / Low (Rs.)	2,529/1,409

#### Break-up of Floating Stock (%)



Top Public Shareholders (more than 1%)
Kitara
DSP Blackrock
IDFC
HDFC Trustee Fund
Goldman Sachs
Sameer Mahendra Sampat
Ashish Kacholia
Suresh Kumar Agarwal
Kotak Mutual Fund
Emblem FII
As on Mar 31, 2018

#### **Board of Directors**



**Executive / Promoter Independent Directors Directors Anil Kumar Bansal** <u>Mr. Sanjay</u> Gupta **Executive** Chairman **Independent Director Abhilash Lal** Mr. Ashok K. Gupta **Managing Director Independent Director Vinay Gupta** S. T. Gerela Director **Independent Director Romi Sehgal Neeru Abrol** Director **Independent Director** V S Jain **Independent Director** 

#### Focus on strengthening the Board of Directors

### Management Team



Mr. Sanjay Gupta	Mr. Ashok K. Gupta	Romi Sehgal	Deepak Goyal
Executive Chairman	Managing Director	Director	<u>CFO</u>
Arun Agrawal	Ajay Garg	Shiv Kumar Bansal	J P Singh
<u>VP Operations</u>	<u>VP Operations</u>	<u>VP Sales</u>	<u>HRD Head</u>
	Dinesh Talniya <u>IT Head</u>	Amit Kapoor <u>RM South</u>	

Building a Strong Management Team comprising promoters with solid experience and senior professionals who possess vast experience in the industry

#### About Us



**APL Apollo Tubes Limited (APL Apollo) [BSE: 533758, NSE: APLAPOLLO]** is one of India's leading branded steel products manufacturers. Headquartered at Delhi NCR, the Company operates seven manufacturing facilities with a total capacity of 1.75 Million MTPA. It has a PAN-Indian presence with units strategically located in Sikandarabad (3 units), Bangalore, Hosur, Raipur and Murbad. APL Apollo's multi-product offerings include over 1,000 varieties of MS Black pipes, Galvanized Tubes, Pre-Galvanized Tubes, Structural ERW Steel tubes and Hollow Sections.

With state-of-the-art-manufacturing facilities, APL Apollo serves as a 'one-stop shop' for a wide spectrum of steel products, catering to an array of industry applications such as urban infrastructures, housing, irrigation, solar plants, greenhouses and engineering. The Company's vast 3-tier distribution network of over 650 dealers is spread all across India, with warehouses cum- branch offices in over 20 cities

#### For further information, please contact:

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## Thank You